

Budget Book

2024 – 2025

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Introduction

Many councils – including ours – will face difficult budget decisions this year. In fact, setting our council budget for 2024/25 has been more challenging than any year in recent memory.

We're in a perfect storm due to long-term effects of the COVID pandemic, the cost-of-living crisis, high inflation rates and increased demand for our services. But, given our ongoing strong financial management, we're in a position to be able to set a balanced budget again.

Since 2010, we've seen 60p in every £1 of funding cut by government. This means that collecting Council Tax is more important than ever, as it makes up the biggest source of funding for our budget.

Despite our decision to increase Council Tax again this year – which the vast majority of councils have had to do – it is worth remembering that Warrington has lower Council Tax rates than many other places nationally and in the North West, meaning you are likely to pay less Council Tax in Warrington than elsewhere.

Part of this year's Council Tax increase is specifically for supporting older people or adults who need additional support. This additional element is what is known as an adult social care precept. This is a really important part of your Council Tax, because as our population in Warrington grows older, more people are likely to depend on social care to help them to live fulfilling and independent lives.

We do not make decisions to increase Council Tax lightly, but the unfortunate reality is we have no alternative, if we are to continue to provide the services people both want and need.

Despite the ongoing pressures that we face, Warrington is already a place to be proud of, and together we can make it even better.

Councillor Hans Mundry

Council Leader

Councillor Denis Matthews

Cabinet Member for Corporate Finance

Lynton Green

Deputy Chief Executive/Director of Corporate Services

Directorate Summary

2024/25 BUDGET BY DIRECTORATE	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000	2024/25 Gross Expenditure £'000	2024/25 Gross Income £'000
Corporate Services	8,340	682	0	(280)	8,742	28,008	(19,266)
Families & Wellbeing	128,746	1,954	12,606	(3,835)	139,471	374,737	(235,265)
Environment & Transport	27,243	601	0	(270)	27,574	49,287	(21,713)
Growth	13,621	118	1,956	(3,500)	12,195	16,876	(4,681)
Corporate Financing	5,058	(114)	9,386	(8,020)	6,310	87,974	(81,665)
Grand Total	183,009	3,240	23,948	(15,905)	194,292	556,882	(362,590)

Our Sources of Funding

2023/24 £m	Warrington Funding	2024/25 £m
120.9	Council Tax	129.1
32.5	Retained Business Rates Income	34.1
18.1	Government Grant	23.1
11.5	Council Reserves	7.9
183.0	Total Revenue Income	194.3

Corporate Services

Corporate Services

The Corporate Services Directorate is comprised of a range of services that enable the Council to achieve its objectives. Our aim is to act as a catalyst and enabler for improvement and change and to lead collaboration and transformation. We provide effective and efficient internal and frontline services that support the delivery of the Council's vision to work together with our residents, businesses, and partners to create a place that works for all.

The Section 151 Officer is the Officer designated by law to ensure the proper administration of the financial affairs of the authority. In Warrington the Section 151 officer is the Director of Corporate Services/Deputy Chief Executive. The Section 151 officer has a number of statutory duties, including the duty to report any unlawful financial activity involving the authority (past, present or proposed) or failure to set or keep to a balanced budget. The Section 151 officer also has a number of statutory powers in order to allow this role to be carried out, such as the right to insist that the local authority makes sufficient financial provision for the cost of internal audit.

Corporate Services consists of a number of service areas.

Corporate Finance & Accountancy - which supports the statutory and regulatory financial functions of the authority, compiles the revenue and capital Medium Term Financial Plan, treasury and capital strategies, and manages the Council's cash flow through effective treasury management and compiles the statement of accounts for external audit review and opinion. The Council's Climate Change and Sustainability Team sits within Corporate Finance. This team is responsible for managing the provision of specialist services to deliver sustainable development, carbon reduction and climate change adaptation across the Council and wider partners for the benefit of Warrington.

Benefits & Exchequer Services - which makes benefit payments, promotes benefit take-up, investigates fraudulent claims and prosecutes where appropriate. The service also makes payment to suppliers on behalf of the Council as well as collecting Council Tax, Business Rates and other money owed on behalf of the Council.

Business Intelligence - provides the following functions: Information management and business intelligence, strategic planning and corporate priorities support, corporate performance management, and information governance.

Change Delivery Team – a capially funded team which supports the Council's business change activities particularly around improvements for the Council's customers and working with IT and Communications on digital change.

Communications Team - provides digital services and internal and external communications to communicate and engage effectively with employees and the community; to provide critical challenge and assurance to the organisation, ensuring local accountability and transparency.

Contact Warrington - which provides high levels of customer service to all residents and businesses with a single point of access to all Council services through Contact Warrington.

Human Resources and Organisational Development - delivers advice, guidance and support to Directorates, Warrington schools and other external customers on a wide range of strategic, operational and transactional HR, and Organisational Development issues, along with a comprehensive payroll service.

Internal Audit, Risk and Insurance - which reviews and advises on the effectiveness of governance, risk management and internal controls and undertakes a number of audits each year. The Audit team also includes insurance and operational risk as well as hosting the Counter Fraud team.

IT – this service supports the IT infrastructure and systems for the Council ensuring reliable and secure technology that enables the Council to deliver its services efficiently and effectively.

Procurement - a small team which provides professional procurement advice and support to commissioning and contract managers across the Council, and also to schools, and supports delivery against the Corporate Procurement strategy.

Registration Service – responsible for the correct and lawful registration of all births, marriages and deaths and civil partnerships within the Borough.

Traded Services – coordinates the delivery of the Council’s commercial activities.

Chief Executive’s Unit

As well as providing direct support to the Chief Executive the unit also consists of:

Monitoring Officer and Legal & Democratic Services - The Monitoring Officer provides support for the ethical conduct regime for members and Council officers. Legal & Democratic Services consists of three main areas:

- Democratic and member services - provides committee management, overview and scrutiny and member support;
- Electoral services - responsible for all parliamentary, local and parish elections;
- Legal services - provides a full legal advisory and support service

CORPORATE SERVICES	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000	2024/25 Gross Expenditure £'000	2024/25 Gross Income £'000
Chief Executives							
Chief Executives Unit	324	9	0	0	333	333	0
Director of Law & Governance	70	5	0	0	75	179	(103)
Coroners	0	0	0	0	0	0	0
Legal Services	522	64	0	0	586	2,025	(1,439)
Democratic & Members Services	1,726	53	0	0	1,779	1,827	(48)
Electoral Services	283	7	0	0	290	320	(29)
Chief Executives Total	2,925	138	0	0	3,064	4,683	(1,620)
Director of Corporate Services	746	9	0	0	755	1,074	(319)
Finance							
Finance & Accountancy	528	77	0	(5)	599	2,511	(1,912)
Contact Centre	51	43	0	0	94	1,287	(1,193)
Audit Services	76	20	0	0	95	768	(672)
Benefits and Exchequer Services (inc. Registrars)	2,852	167	0	(235)	2,784	5,886	(3,102)
Procurement	22	11	0	0	33	371	(338)
Finance Total	3,528	318	0	(240)	3,606	10,823	(7,217)
Customer and Business Transformation							
Director of Workforce & Organisational Change	329	6	0	0	335	570	(235)
HR Advisory Services	(142)	48	0	0	(94)	2,950	(3,044)
Communications	68	21	0	(35)	54	590	(536)
Business Intelligence & Change	(119)	46	0	0	(73)	1,554	(1,627)
ICT and Print Services	968	97	0	(5)	1,061	5,730	(4,669)
Sub Regional Programme Officer	34	0	0	0	34	34	0
Customer and Business Transformation Total	1,140	217	0	(40)	1,317	11,428	(10,111)
Corporate Services Total	5,415	543	0	(280)	5,678	23,325	(17,647)
Grand Total	8,340	682	0	(280)	8,742	28,008	(19,266)

CORPORATE SERVICES

CHIEF EXECUTIVES

Chief Executives Unit	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	239	9	0	0	248
2 - Premises	9	0	0	0	9
3 - Transport	1	0	0	0	1
4 - Supplies and Services	23	0	0	0	23
5 - Third Party Payments	0	0	0	0	0
6 - Transfer Payments	0	0	0	0	0
7 - Support Services	53	0	0	0	53
Net Expenditure	324	9	0	0	333

Director of Law & Governance	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	138	5	0	0	144
3 - Transport	1	0	0	0	1
4 - Supplies and Services	1	0	0	0	1
7 - Support Services	33	0	0	0	33
Total Expenditure	173	5	0	0	179
9 - Income	(103)	0	0	0	(103)
Net Expenditure	70	5	0	0	75

Legal Services	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	1,747	71	0	0	1,818
2 - Premises	47	0	0	0	47
3 - Transport	5	0	0	0	5
4 - Supplies and Services	59	0	0	0	59
7 - Support Services	96	0	0	0	96
Total Expenditure	1,954	71	0	0	2,025
9 - Income	(1,431)	(7)	0	0	(1,439)
Net Expenditure	522	64	0	0	586

Democratic & Members Services	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	1,415	54	0	0	1,469
2 - Premises	75	0	0	0	75
3 - Transport	6	0	0	0	6
4 - Supplies and Services	74	0	0	0	74
5 - Third Party Payments	5	0	0	0	5
6 - Transfer Payments	1	0	0	0	1
7 - Support Services	196	0	0	0	196
Total Expenditure	1,773	54	0	0	1,827
9 - Income	(47)	(1)	0	0	(48)
Net Expenditure	1,726	53	0	0	1,779

Electoral Services	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	196	8	0	0	203
2 - Premises	29	0	0	0	29
3 - Transport	1	0	0	0	1
4 - Supplies and Services	47	0	0	0	47
7 - Support Services	39	0	0	0	39
Total Expenditure	312	8	0	0	320
9 - Income	(29)	(1)	0	0	(29)
Net Expenditure	283	7	0	0	290

CORPORATE SERVICES

Director of Corporate Services	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	230	9	0	0	240
2 - Premises	6	0	0	0	6
3 - Transport	1	0	0	0	1
4 - Supplies and Services	6	0	0	0	6
7 - Support Services	821	0	0	0	821
Total Expenditure	1,065	9	0	0	1,074
9 - Income	(319)	0	0	0	(319)
Net Expenditure	746	9	0	0	755

Finance & Accountancy	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	2,097	87	0	0	2,184
2 - Premises	35	0	0	0	35
3 - Transport	8	0	0	0	8
4 - Supplies and Services	31	0	0	0	31
7 - Support Services	253	0	0	0	253
Total Expenditure	2,424	87	0	0	2,511
9 - Income	(1,897)	(10)	0	(5)	(1,912)
Net Expenditure	528	77	0	(5)	599

Contact Centre	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	1,090	43	0	0	1,134
2 - Premises	28	0	0	0	28
3 - Transport	1	0	0	0	1
4 - Supplies and Services	31	0	0	0	31
7 - Support Services	93	0	0	0	93
Total Expenditure	1,243	43	0	0	1,287
9 - Income	(1,193)	0	0	0	(1,193)
Net Expenditure	51	43	0	0	94

Audit Services	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	647	26	0	0	673
2 - Premises	16	0	0	0	16
3 - Transport	6	0	0	0	6
4 - Supplies and Services	22	0	0	0	22
7 - Support Services	51	0	0	0	51
Total Expenditure	742	26	0	0	768
9 - Income	(666)	(6)	0	0	(672)
Net Expenditure	76	20	0	0	95

Benefits and Exchequer Services (inc. Registrars)	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	4,372	174	0	0	4,546
2 - Premises	126	0	0	0	126
3 - Transport	34	0	0	0	34
4 - Supplies and Services	301	0	0	0	301
5 - Third Party Payments	0	0	0	0	0
7 - Support Services	879	0	0	0	879
Total Expenditure	5,712	174	0	0	5,886
9 - Income	(2,860)	(7)	0	(235)	(3,102)
Net Expenditure	2,852	167	0	(235)	2,784

Procurement	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	303	12	0	0	315
2 - Premises	4	0	0	0	4
3 - Transport	0	0	0	0	0
4 - Supplies and Services	8	0	0	0	8
7 - Support Services	44	0	0	0	44
Total Expenditure	359	12	0	0	371
9 - Income	(337)	(1)	0	0	(338)
Net Expenditure	22	11	0	0	33

Director of Workforce & Organisational Change	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	145	6	0	0	150
2 - Premises	24	0	0	0	24
3 - Transport	0	0	0	0	0
4 - Supplies and Services	0	0	0	0	0
7 - Support Services	396	0	0	0	396
Total Expenditure	564	6	0	0	570
9 - Income	(235)	0	0	0	(235)
Net Expenditure	329	6	0	0	335

HR Advisory Services	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	2,369	89	0	0	2,457
2 - Premises	44	0	0	0	44
3 - Transport	16	0	0	0	16
4 - Supplies and Services	199	0	0	0	199
5 - Third Party Payments	0	0	0	0	0
7 - Support Services	234	0	0	0	234
Total Expenditure	2,861	89	0	0	2,950
9 - Income	(3,003)	(41)	0	0	(3,044)
Net Expenditure	(142)	48	0	0	(94)

Communications	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	514	21	0	(35)	500
2 - Premises	14	0	0	0	14
3 - Transport	1	0	0	0	1
4 - Supplies and Services	21	0	0	0	21
7 - Support Services	55	0	0	0	55
Total Expenditure	605	21	0	(35)	590
9 - Income	(536)	0	0	0	(536)
Net Expenditure	68	21	0	(35)	54

Business Intelligence & Change	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	1,209	48	0	0	1,257
2 - Premises	24	0	0	0	24
3 - Transport	2	0	0	0	2
4 - Supplies and Services	46	0	0	0	46
7 - Support Services	225	0	0	0	225
Total Expenditure	1,506	48	0	0	1,554
9 - Income	(1,625)	(2)	0	0	(1,627)
Net Expenditure	(119)	46	0	0	(73)

ICT and Print Services	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	2,994	115	0	0	3,109
2 - Premises	120	0	0	0	120
3 - Transport	18	0	0	0	18
4 - Supplies and Services	2,278	0	0	(5)	2,273
7 - Support Services	209	0	0	0	209
Total Expenditure	5,619	115	0	(5)	5,730
9 - Income	(4,651)	(18)	0	0	(4,669)
Net Expenditure	968	97	0	(5)	1,061

Sub Regional Programme Officer	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
4 - Supplies and Services	29	0	0	0	29
7 - Support Services	5	0	0	0	5
Net Expenditure	34	0	0	0	34

Families & Wellbeing

Families and Wellbeing

The Directorate has streamlined its senior management resource into:

1. **Adult Social Care Services (Director Adult Social Care / DASS)**

• **Director – Adults**

This area contains the budget for the Director for Adult Social Care, as well as the directorate wide budget areas that do not sit comfortably with one specific part of the directorate. This includes the directorate savings targets. Additionally, this section includes the budget for Supporting People, offering lower-level preventative care as well as the budget for the Catalyst Contract.

• **Commissioning and Resources**

The commissioning and resources section houses the staffing team involved in managing contracts with care providers, fee setting and commissioning, Care Arranging and Direct Payments.

• **Transport and Miscellaneous Care Purchase**

This section contains the budget for Adult Social Care Transport, a service that offers clients individual or group transport to and from their home to their specific care setting.

• **Safeguarding and Quality Assurance**

The Safeguarding and Quality Assurance division brings together a number of services that work to safeguard and promote the rights and wellbeing of some of the most vulnerable in our community, through partnership working, monitoring, training and advice and the provision of professional services and support. The division comprises the management of the strategic multi agency safeguarding partnerships for adults and children (Warrington Safeguarding Adults board (SAB) & Warrington Safeguarding Partnerships (WSP)), a specialist safeguarding unit which coordinates and oversees the statutory safeguarding process; the Council's care quality monitoring function and a specialist team of Best Interest Assessors that delivers the Council's responsibilities for the Deprivation of Liberty Safeguards; and commissions and monitors advocacy services. In addition, this section includes the Complaints for both Children's and Adults services and Social Care Records team.

• **Care Purchase**

The Care Purchase section contains all budgets for care that is commissioned with External Providers to meet our statutory duties under the Care Act, including Residential and Nursing Care, Day Care, Home Care, Supported Accommodation and Direct Payments. This is the largest single budget within the department. The Expenditure Budgets, as well as Income Budgets from Client Contributions and the Better Care Fund are all contained within this area.

• **Adult Social Care - Operational**

This section contains the Social Care staffing resource. Included in this are core Social Work Teams separated into Geographical boundaries, each with separate functions for Under 65 and 65+. In addition, it includes the Out of Hours Team, Mental Health Outreach, and First Response service.

• **Business Development**

This team support and deliver transformation and service development projects, oversee and co-ordinate financial and performance management arrangements, and provide programme support to the Better Care Fund.

The budget also includes services funded via the Better Care Fund (BCF). The BCF is a programme spanning both the NHS and local government which seeks to join-up health and care services, so that people can manage their own health and wellbeing, and live independently in their communities for as long as possible.

The BCF was created to improve the lives of some of the most vulnerable people in our society, placing them at the centre of their care and support, and providing them with integrated health and social care services, resulting in an improved experience and better quality of life.

The portfolio of Intermediate Care Services sits within the BCF – this includes both bed based and care at home services, Carecall, Telecare, Rapid Community Response and the Hospital Discharge team.

2. *Children’s Social Care Services (Director of Children’s Social Care / DCS)*

This comprises both children in need and children in care (social work) teams, including fostering and adoption services, the Families First / Edge of Care suite of services and children’s residential homes. As well as the line management for the Head of the sub-regional Youth Offending Team (shared service across Cheshire East, Cheshire West, Halton and Warrington).

3. *Education, Early Help and SEND (Director for Education and Early Help / Deputy DCS)*

This comprises centrally retained dedicated schools grant budget areas, including schools’ capital programme, learning and achievement and school improvement, admissions, home to school transport services and support for school meals amongst other key education statutory duties.

In Early Help and early years there is the provision of children’s centres, youth service, family support team, complex family’s team and all of our statutory offer to our early years providers and the delivery of a comprehensive and safe early years’ service. SEND (special educational needs and disabilities) covers all of our statutory services for SEND alongside a whole scale programme of transformational change.

The community safety and resilience team sit within this Directorate providing a comprehensive health and safety offer, emergency response and delivery into other areas such as ASB, safer streets, contextual safeguarding, Chanel and Prevent.

The Division works to support some of our most vulnerable children, young people and their families, in a systemic and relationship-based way to support them to have agency and develop solutions which improve outcomes.

4. *Public Health and Prevention services (Director of Public Health)*

This comprises core Public Health, Homelessness and Neighbourhoods. These services work closely with other Council services and wider organisations to protect and promote physical, social and emotional health and to ensure that no one is left behind in Warrington especially the most

vulnerable communities and individuals. We do this by working with our communities, promoting a sustainable environment and addressing the causes of homelessness as well as running an acute service for homelessness advice and support. We are responsible for a range of key public health services such as lifestyles, substance misuse, 0-19 services, tobacco control, sexual health and NHS health checks which we commission rather than provide directly. In 2021-22 we continued the coronavirus response on behalf of the Council directed by the Chief Executive and leaders. In 2022-23 we continued to lead the coronavirus response and from March '22 a recovery stage began and the reintegration of normal core public health business functions once again directed by the Chief Executive and leaders.

- Neighbourhoods

Warrington Wellbeing Service/Financial Inclusion

The Warrington Wellbeing service sits within the Neighbourhoods team and also incorporates the COVID response Safe & Well service. In addition to the core services mentioned, externally funded services include the high intensity user service (working with inappropriate users of A&E), dementia navigation project and support to resettled refugee families. In 2022 the team developed a co-ordinating role in response to the incoming Ukraine communities to the town. The financial inclusion team offers a holistic, practical and sometimes life changing service to clients, with referrals coming from a range of partners and stakeholders. The service offers advice and practical support in applying for jobs as well as access to online training, opportunities to volunteering, supporting residents to maximise budgets, benefits checks and court appeals. One key project is the Journey First programme which works with clients who are furthest away from the job market. An annual Christmas toy appeal is also managed by this team.

Community Centre Management Team

The Community Centre Management team are responsible for the Council's nineteen community centres. This includes premises management, liaison with tenants and community groups, the hire of rooms and facilities and the delivery of a programme of activity that reflects the Council's values and Public Health priorities. These will provide an income to the Council.

- Public Health

This team has a range of elements which deliver the Public Health offer to the residents of the Borough. These include Core Public Health which focusses on areas such as lifestyles, substance misuse, 0-19 services, tobacco control, sexual health and NHS health checks. The Knowledge and Intelligence team provide a wide range of Public Health analysis for commissioners, partners and the wider population around the health needs of the residents of the town. Health Protection focuses on the immunisations, infection and disease management of the town and the Business Unit ensure compliance around spend and performance of all contracts aligned to the Public Health funding. Last year additional funding came into the team to widen the town's offer specifically in relation to the COVID pandemic, which has been able to broaden the capacity of the team to deliver both the mainstream areas of work as well as lead on COVID response and the wider ongoing impacts of COVID in the town. This additional funding came to an end 31 March 2023. A revisioning and modelling of public health is commencing to deliver a new structure and identify its priorities post COVID for 2023/24.

- Homelessness

The funding for this area is both mainstream and external grant funded. The majority of the funding is spent on managing the town's homeless population – not only street homeless but those who are a risk of losing their accommodation such as sofa surfers. Funding is spent on commissioning a range of housing providers in the town as well as supporting people in temporary accommodation. Staff work with providers and service users to prevent the growth of homelessness and poor accommodation across the Borough.

FAMILIES & WELLBEING	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000	2024/25 Gross Expenditure £'000	2024/25 Gross Income £'000
Executive Director Families & Wellbeing							
Executive Director	33	1	0	(2,700)	(2,666)	(2,666)	0
Executive Director Families & Wellbeing Total	33	1	0	(2,700)	(2,666)	(2,666)	0
Operational Dir-Adult Services (Deputy DASS)							
Operational Director - Adult Services	(3,196)	13	10,358	(1,030)	6,146	8,106	(1,961)
Commissioning and Resources	2,446	78	0	0	2,525	2,565	(40)
Intermediate Care Provision	791	31	0	0	822	822	0
Adult Assessment & Care Management	(9,345)	60	0	0	(9,285)	3,567	(12,852)
Adult Social Care	60,598	0	0	0	60,598	104,187	(43,589)
ASC Operational	8,981	366	0	0	9,348	11,262	(1,914)
Integrated Commissioning	603	23	0	0	626	777	(152)
Operational Dir-Adult Services (Deputy DASS) Total	60,878	572	10,358	(1,030)	70,778	131,286	(60,508)
Op Director Children's Targeted Services							
CSC Strategic Management	592	10	0	0	603	603	0
Children in Need / Child Protection Services	4,815	174	0	0	4,989	5,129	(140)
Children in Care and Care Leavers Services	23,686	305	2,248	0	26,239	26,772	(533)
Safeguarding & Quality Assurance	1,641	72	0	0	1,713	1,974	(261)
Support Services	1,677	22	0	0	1,699	1,699	0
YOS	442	107	0	0	549	3,056	(2,507)
Op Director Children's Targ Services Total	32,853	691	2,248	0	35,791	39,231	(3,440)
Assistant Director & EH/ SEND							
Education Strategic Management	788	19	0	0	807	836	(29)
Head of Education Services & SEND	2,948	87	0	(105)	2,930	134,667	(131,737)
Head of Service - Early Help	5,203	186	0	0	5,389	6,290	(901)
Virtual Head Teacher	730	29	0	0	759	1,143	(384)

FAMILIES & WELLBEING	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000	2024/25 Gross Expenditure £'000	2024/25 Gross Income £'000
Community Safety & Resilience	902	39	0	0	941	2,439	(1,498)
Assistant Director & EH/ SEND Total	10,572	361	0	(105)	10,827	145,375	(134,548)
Director of Public Health							
Director of Public Health	(786)	0	0	0	(786)	11,149	(11,935)
Public Health Services	236	0	0	0	236	236	0
Housing Standards	579	18	0	0	597	1,000	(403)
Communities & Neighbourhoods	758	36	0	0	794	1,680	(886)
DAAT	0	0	0	0	0	0	0
Director of Public Health Total	787	55	0	0	841	14,066	(13,224)
Better Care Fund							
External Contributions	(23,435)	0	0	0	(23,435)	0	(23,435)
Better Care Fund Schemes	45,269	228	0	0	45,497	45,608	(111)
iBCF NHS Schemes	1,789	47	0	0	1,836	1,836	0
Better Care Fund Total	23,624	275	0	0	23,899	47,444	(23,545)
Grand Total	128,746	1,954	12,606	(3,835)	139,471	374,737	(235,265)

FAMILIES & WELLBEING

EXECUTIVE DIRECTOR FAMILIES & WELLBEING

Executive Director	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	21	1	0	0	22
2 - Premises	8	0	0	0	8
3 - Transport	0	0	0	0	0
4 - Supplies and Services	0	0	0	0	0
5 - Third Party Payments	0	0	0	0	0
6 - Transfer Payments	0	0	0	(2,700)	(2,700)
7 - Support Services	5	0	0	0	5
Total Expenditure	33	1	0	(2,700)	(2,666)
9 - Income	0	0	0	0	0
Net Expenditure	33	1	0	(2,700)	(2,666)

OPERATIONAL DIR-ADLT SERV (DEPUTY DASS)

Operational Director - Adult Services	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	338	13	10,358	(1,030)	9,679
2 - Premises	9	0	0	0	9
3 - Transport	3	0	0	0	3
4 - Supplies and Services	(4,558)	0	0	0	(4,558)
5 - Third Party Payments	2,496	0	0	0	2,496
6 - Transfer Payments	0	0	0	0	0
7 - Support Services	477	0	0	0	477
Total Expenditure	(1,235)	13	10,358	(1,030)	8,106
9 - Income	(1,961)	0	0	0	(1,961)
Net Expenditure	(3,196)	13	10,358	(1,030)	6,146

Commissioning and Resources	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	1,967	78	0	0	2,045
2 - Premises	61	0	0	0	61
3 - Transport	10	0	0	0	10
4 - Supplies and Services	344	0	0	0	344
5 - Third Party Payments	0	0	0	0	0
6 - Transfer Payments	0	0	0	0	0
7 - Support Services	104	0	0	0	104
Total Expenditure	2,486	78	0	0	2,565
9 - Income	(40)	0	0	0	(40)
Net Expenditure	2,446	78	0	0	2,525

Intermediate Care Provision	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	788	31	0	0	820
2 - Premises	0	0	0	0	0
3 - Transport	2	0	0	0	2
4 - Supplies and Services	0	0	0	0	0
6 - Transfer Payments	0	0	0	0	0
7 - Support Services	0	0	0	0	0
Total Expenditure	791	31	0	0	822
9 - Income	0	0	0	0	0
Net Expenditure	791	31	0	0	822

Adult Assesment & Care Management	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	1,503	60	0	0	1,562
2 - Premises	865	0	0	0	865
3 - Transport	256	0	0	0	256
4 - Supplies and Services	746	0	0	0	746
5 - Third Party Payments	5	0	0	0	5
6 - Transfer Payments	(360)	0	0	0	(360)
7 - Support Services	493	0	0	0	493
Total Expenditure	3,507	60	0	0	3,567
9 - Income	(12,852)	0	0	0	(12,852)
Net Expenditure	(9,345)	60	0	0	(9,285)

Adult Social Care	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
4 - Supplies and Services	94,654	0	0	0	94,654
6 - Transfer Payments	9,146	0	0	0	9,146
7 - Support Services	386	0	0	0	386
Total Expenditure	104,187	0	0	0	104,187
9 - Income	(43,589)	0	0	0	(43,589)
Net Expenditure	60,598	0	0	0	60,598

ASC Operational	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	9,727	384	0	0	10,111
2 - Premises	168	0	0	0	168
3 - Transport	203	0	0	0	203
4 - Supplies and Services	264	0	0	0	264
5 - Third Party Payments	10	0	0	0	10
6 - Transfer Payments	0	0	0	0	0
7 - Support Services	507	0	0	0	507
Total Expenditure	10,878	384	0	0	11,262
9 - Income	(1,897)	(18)	0	0	(1,914)
Net Expenditure	8,981	366	0	0	9,348

Integrated Commissioning	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	575	23	0	0	598
2 - Premises	10	0	0	0	10
3 - Transport	2	0	0	0	2
4 - Supplies and Services	150	0	0	0	150
5 - Third Party Payments	0	0	0	0	0
6 - Transfer Payments	0	0	0	0	0
7 - Support Services	17	0	0	0	17
Total Expenditure	754	23	0	0	777
9 - Income	(152)	0	0	0	(152)
Net Expenditure	603	23	0	0	626

OP DIRECTOR CHILDREN'S TARG SERVS

CSC Strategic Management	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	376	10	0	0	386
2 - Premises	6	0	0	0	6
3 - Transport	1	0	0	0	1
4 - Supplies and Services	0	0	0	0	0
7 - Support Services	209	0	0	0	209
Total Expenditure	592	10	0	0	603
9 - Income	0	0	0	0	0
Net Expenditure	592	10	0	0	603

Children in Need / Child Protection Services	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	4,358	174	0	0	4,531
2 - Premises	114	0	0	0	114
3 - Transport	98	0	0	0	98
4 - Supplies and Services	106	0	0	0	106
5 - Third Party Payments	0	0	0	0	0
6 - Transfer Payments	11	0	0	0	11
7 - Support Services	269	0	0	0	269
Total Expenditure	4,955	174	0	0	5,129
9 - Income	(140)	0	0	0	(140)
Net Expenditure	4,815	174	0	0	4,989

Children in Care and Care Leavers Services	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	7,663	305	0	0	7,968
2 - Premises	339	0	0	0	339
3 - Transport	187	0	0	0	187
4 - Supplies and Services	9,492	0	2,248	0	11,740
5 - Third Party Payments	0	0	0	0	0
6 - Transfer Payments	6,083	0	0	0	6,083
7 - Support Services	455	0	0	0	455
Total Expenditure	24,219	305	2,248	0	26,772
9 - Income	(533)	0	0	0	(533)
Net Expenditure	23,686	305	2,248	0	26,239

Safeguarding & Quality Assurance	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	1,814	72	0	0	1,886
2 - Premises	16	0	0	0	16
3 - Transport	14	0	0	0	14
4 - Supplies and Services	5	0	0	0	5
7 - Support Services	53	0	0	0	53
Total Expenditure	1,902	72	0	0	1,974
9 - Income	(261)	0	0	0	(261)
Net Expenditure	1,641	72	0	0	1,713

Support Services	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	545	22	0	0	567
2 - Premises	21	0	0	0	21
3 - Transport	0	0	0	0	0
4 - Supplies and Services	459	0	0	0	459
6 - Transfer Payments	0	0	0	0	0
7 - Support Services	653	0	0	0	653
Net Expenditure	1,677	22	0	0	1,699

YOS	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	2,705	107	0	0	2,812
2 - Premises	3	0	0	0	3
3 - Transport	74	0	0	0	74
4 - Supplies and Services	79	0	0	0	79
6 - Transfer Payments	1	0	0	0	1
7 - Support Services	87	0	0	0	87
Total Expenditure	2,948	107	0	0	3,056
9 - Income	(2,507)	0	0	0	(2,507)
Net Expenditure	442	107	0	0	549

ASSISTANT DIRECTOR & EH/ SEND

Education Strategic Management	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	482	19	0	0	501
2 - Premises	12	0	0	0	12
3 - Transport	1	0	0	0	1
4 - Supplies and Services	10	0	0	0	10
7 - Support Services	312	0	0	0	312
Total Expenditure	817	19	0	0	836
9 - Income	(29)	0	0	0	(29)
Net Expenditure	788	19	0	0	807

Head of Education Services & SEND	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	7,987	104	0	(105)	7,986
2 - Premises	38	0	0	0	38
3 - Transport	3,272	0	0	0	3,272
4 - Supplies and Services	114,597	0	0	0	114,597
6 - Transfer Payments	7,430	0	0	0	7,430
7 - Support Services	1,344	0	0	0	1,344
Total Expenditure	134,668	104	0	(105)	134,667
9 - Income	(131,720)	(17)	0	0	(131,737)
Net Expenditure	2,948	87	0	(105)	2,930

Head of Service - Early Help	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	5,306	187	0	0	5,494
2 - Premises	245	0	0	0	245
3 - Transport	90	0	0	0	90
4 - Supplies and Services	104	0	0	0	104
5 - Third Party Payments	0	0	0	0	0
7 - Support Services	357	0	0	0	357
Total Expenditure	6,103	187	0	0	6,290
9 - Income	(899)	(1)	0	0	(901)
Net Expenditure	5,203	186	0	0	5,389

Virtual Head Teacher	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	1,010	40	0	0	1,050
2 - Premises	(4)	0	0	0	(4)
3 - Transport	15	0	0	0	15
4 - Supplies and Services	26	0	0	0	26
5 - Third Party Payments	0	0	0	0	0
7 - Support Services	55	0	0	0	55
Total Expenditure	1,103	40	0	0	1,143
9 - Income	(373)	(11)	0	0	(384)
Net Expenditure	730	29	0	0	759

Community Safety & Resilience	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	1,028	41	0	0	1,069
2 - Premises	428	0	0	0	428
3 - Transport	8	0	0	0	8
4 - Supplies and Services	882	0	0	0	882
7 - Support Services	52	0	0	0	52
Total Expenditure	2,399	41	0	0	2,439
9 - Income	(1,497)	(1)	0	0	(1,498)
Net Expenditure	902	39	0	0	941

DIRECTOR OF PUBLIC HEALTH

Director of Public Health	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	1	0	0	0	1
2 - Premises	31	0	0	0	31
3 - Transport	0	0	0	0	0
4 - Supplies and Services	0	0	0	0	0
5 - Third Party Payments	0	0	0	0	0
6 - Transfer Payments	0	0	0	0	0
7 - Support Services	11,117	0	0	0	11,117
Total Expenditure	11,149	0	0	0	11,149
9 - Income	(11,935)	0	0	0	(11,935)
Net Expenditure	(786)	0	0	0	(786)

Public Health Services	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	94	0	0	0	94
2 - Premises	7	0	0	0	7
3 - Transport	0	0	0	0	0
4 - Supplies and Services	67	0	0	0	67
5 - Third Party Payments	0	0	0	0	0
7 - Support Services	68	0	0	0	68
Net Expenditure	236	0	0	0	236

Housing Standards	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	464	18	0	0	482
2 - Premises	39	0	0	0	39
3 - Transport	1	0	0	0	1
4 - Supplies and Services	263	0	0	0	263
5 - Third Party Payments	108	0	0	0	108
6 - Transfer Payments	0	0	0	0	0
7 - Support Services	108	0	0	0	108
Total Expenditure	982	18	0	0	1,000
9 - Income	(403)	0	0	0	(403)
Net Expenditure	579	18	0	0	597

Communities & Neighbourhoods	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	1,061	42	0	0	1,104
2 - Premises	166	0	0	0	166
3 - Transport	29	0	0	0	29
4 - Supplies and Services	196	0	0	0	196
7 - Support Services	186	0	0	0	186
Total Expenditure	1,638	42	0	0	1,680
9 - Income	(880)	(6)	0	0	(886)
Net Expenditure	758	36	0	0	794

BETTER CARE FUND

External Contributions	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
9 - Income	(23,435)	0	0	0	(23,435)
Net Income	(23,435)	0	0	0	(23,435)

Better Care Fund Schemes	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	5,839	229	0	0	6,068
2 - Premises	276	0	0	0	276
3 - Transport	145	0	0	0	145
4 - Supplies and Services	2,464	0	0	0	2,464
5 - Third Party Payments	2,607	0	0	0	2,607
6 - Transfer Payments	0	0	0	0	0
7 - Support Services	34,047	0	0	0	34,047
Total Expenditure	45,379	229	0	0	45,608
9 - Income	(109)	(1)	0	0	(111)
Net Expenditure	45,269	228	0	0	45,497

iBCF NHS Schemes	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	1,182	47	0	0	1,229
3 - Transport	2	0	0	0	2
4 - Supplies and Services	571	0	0	0	571
7 - Support Services	34	0	0	0	34
Net Expenditure	1,789	47	0	0	1,836

Environment & Transport

Environment and Transport

The Directorate covers a wide range of functions relating to the transport, environmental, regulatory, social and economic fabric of the town – the ‘place’. What we do touches almost everyone in Warrington and many who work or just pass through the town. Our key aim and challenge is to ensure that we continue to deliver critical services and maintain essential infrastructure. The Directorate also has responsibility for the planning and delivery of a number of key Council priorities, initiatives and projects to ensure continuing improvement in quality of life for Warrington’s people and continued economic success. In addition, the Directorate has responsibility for a wide range of regulatory and statutory functions that ensure high standards of protection and safety. Services within the Directorate are grouped into a number of business units, as set out below.

Highways Maintenance & Street Works Business Unit

Has responsibility for the maintenance and management of highways, street lighting and street works including winter maintenance.

Environment Services Business Unit

Has responsibility for the design, maintenance and management of parks and woodlands, street scene and elements of ground maintenance.

Fleet and Facilities Business Unit

Has responsibility for the maintenance and management of fleet, plant and depots and facility cleaning for Council and external clients.

Transport for Warrington Business Unit

This unit plans, operates and manages the movement of people across the Borough’s transport network by all modes of transport.

Public Protection and Prevention

This service provides a range of regulatory functions that work collectively together to help promote high standards of protection and compliance, and also health and wellbeing. This is done by using statutory powers. The service comprises Trading Standards, Environmental Health, Licensing, Planning Enforcement, Environmental Crime and Private Sector Housing.

Engineering and Flood Risk Business Unit

This unit undertakes asset management, design and delivery of highway maintenance schemes and flood risk management.

Infrastructure Delivery Service Business Unit

Undertakes feasibility, detailed design and delivery services of Projects across all parts of the Directorate as well as other Council and external clients.

Walton Estate & Bereavement Services Business Unit

Provides bereavement services directly to the public and the management of Walton Estate including catering services and events.

Warrington Building Control

The provision of the Borough's statutory Building Regulation services, the critical Dangerous Structures and Fire Safety function.

Warrington Waste Business Unit

This unit provides a comprehensive waste collection and disposal service directly to the public including kerbside collections, community recycling centres and bring sites across the Borough.

ENVIRONMENT & TRANSPORT	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000	2024/25 Gross Expenditure £'000	2024/25 Gross Income £'000
Directorate							
Executive Management	144	8	0	0	152	152	0
Directorate Total	144	8	0	0	152	152	0
Transport for Warrington							
TFW Services Manager	171	5	0	0	176	176	0
Planning & Dev Control	394	21	0	0	415	428	(13)
Traffic Management, Road Safety & Highway	410	13	0	0	423	964	(541)
UTMC, CCTV & Parking	162	(6)	0	(60)	96	2,779	(2,683)
Specialist Transport	988	30	0	(210)	808	1,801	(993)
Transport for Warrington Total	2,125	63	0	(270)	1,918	6,147	(4,229)
Infrastructure, Highways & Eng							
Infrastructure Delivery	63	10	0	0	73	73	0
Asset Maintenance & Street Works	3,640	48	0	0	3,688	4,468	(780)
Priority Transport Infrastructure	141	18	0	0	159	159	0
Engineering & Flood Risk	348	18	0	0	366	388	(22)
Special Projects	14	0	0	0	14	14	0
Transport & Environment Improvements	162	20	0	0	182	182	0
Infrastructure, Highways & Eng Total	4,368	113	0	0	4,481	5,284	(802)
Operations & Commercial Services							
Ops & Commercial Services	288	11	0	0	299	299	0
Fleet & Facilities	1,490	143	0	0	1,633	7,048	(5,415)
Environment Services	4,400	130	0	0	4,530	7,100	(2,570)
Walton Estate & Bereavement	(1,187)	(57)	0	0	(1,244)	2,583	(3,827)
Waste Collection & Recycling Services	13,349	70	0	0	13,418	16,086	(2,667)
Operations & Commercial Services Total	18,340	296	0	0	18,636	33,115	(14,479)
Building Control Services							
Building Control Services	(83)	2	0	0	(81)	675	(756)
Building Control Services Total	(83)	2	0	0	(81)	675	(756)
Public Protection and Prevention							
Public Protection and Prevention	1,674	92	0	0	1,766	3,120	(1,355)

ENVIRONMENT & TRANSPORT	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000	2024/25 Gross Expenditure £'000	2024/25 Gross Income £'000
Housing & Standing Options Services	675	28	0	0	702	794	(92)
	2,349	120	0	0	2,468	3,914	(1,446)
Grand Total	27,243	601	0	(270)	27,574	49,287	(21,713)

ENVIRONMENT & TRANSPORT

Executive Director	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	195	8	0	0	203
2 - Premises	15	0	0	0	15
3 - Transport	0	0	0	0	0
4 - Supplies and Services	(160)	0	0	0	(160)
7 - Support Services	93	0	0	0	93
Net Expenditure	144	8	0	0	152

TRANSPORT FOR WARRINGTON

TFW Services Manager	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	115	5	0	0	120
2 - Premises	3	0	0	0	3
3 - Transport	1	0	0	0	1
4 - Supplies and Services	(21)	0	0	0	(21)
7 - Support Services	73	0	0	0	73
Net Expenditure	171	5	0	0	176

Planning & Dev Control	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	360	21	0	0	381
2 - Premises	12	0	0	0	12
3 - Transport	9	0	0	0	9
4 - Supplies and Services	(1)	0	0	0	(1)
5 - Third Party Payments	0	0	0	0	0
7 - Support Services	27	0	0	0	27
Total Expenditure	407	21	0	0	428
9 - Income	(12)	(0)	0	0	(13)
Net Expenditure	394	21	0	0	415

Traffic Management, Road Safety & Highway	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	534	29	0	0	563
2 - Premises	13	0	0	0	13
3 - Transport	12	0	0	0	12
4 - Supplies and Services	102	0	0	0	102
5 - Third Party Payments	214	0	0	0	214
7 - Support Services	60	0	0	0	60
Total Expenditure	935	29	0	0	964
9 - Income	(525)	(16)	0	0	(541)
Net Expenditure	410	13	0	0	423

UTMC, CCTV & Parking	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	641	25	0	0	665
2 - Premises	457	0	0	0	457
3 - Transport	13	0	0	0	13
4 - Supplies and Services	115	0	0	(60)	55
5 - Third Party Payments	1,354	0	0	0	1,354
7 - Support Services	235	0	0	0	235
Total Expenditure	2,814	25	0	(60)	2,779
9 - Income	(2,652)	(31)	0	0	(2,683)
Net Expenditure	162	(6)	0	(60)	96

Specialist Transport	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	1,029	41	0	0	1,070
2 - Premises	429	0	0	0	429
3 - Transport	89	0	0	0	89
4 - Supplies and Services	(10)	0	0	(210)	(220)
5 - Third Party Payments	381	0	0	0	381
7 - Support Services	52	0	0	0	52
Total Expenditure	1,970	41	0	(210)	1,801
9 - Income	(982)	(11)	0	0	(993)
Net Expenditure	988	30	0	(210)	808

INFRASTRUCTURE, H'WAYS & ENG

Infrastructure Delivery	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	57	10	0	0	67
3 - Transport	3	0	0	0	3
4 - Supplies and Services	0	0	0	0	0
5 - Third Party Payments	0	0	0	0	0
7 - Support Services	3	0	0	0	3
Net Expenditure	63	10	0	0	73

Asset Maintenance & Street Works	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	1,693	68	0	0	1,762
2 - Premises	1	0	0	0	1
3 - Transport	265	0	0	0	265
4 - Supplies and Services	308	0	0	0	308
5 - Third Party Payments	2,011	0	0	0	2,011
7 - Support Services	122	0	0	0	122
Total Expenditure	4,400	68	0	0	4,468
9 - Income	(760)	(21)	0	0	(780)
Net Expenditure	3,640	48	0	0	3,688

Priority Transport Infrastructure	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	107	18	0	0	125
2 - Premises	12	0	0	0	12
3 - Transport	9	0	0	0	9
4 - Supplies and Services	0	0	0	0	0
7 - Support Services	14	0	0	0	14
Net Expenditure	141	18	0	0	159

Engineering & Flood Risk	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	144	18	0	0	163
2 - Premises	10	0	0	0	10
3 - Transport	13	0	0	0	13
4 - Supplies and Services	4	0	0	0	4
5 - Third Party Payments	178	0	0	0	178
7 - Support Services	20	0	0	0	20
Total Expenditure	370	18	0	0	388
9 - Income	(22)	0	0	0	(22)
Net Expenditure	348	18	0	0	366

Special Projects	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	0	0	0	0	0
4 - Supplies and Services	0	0	0	0	0
7 - Support Services	14	0	0	0	14
Total Expenditure	14	0	0	0	14

Transport & Env Improvements	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	125	20	0	0	144
2 - Premises	12	0	0	0	12
3 - Transport	10	0	0	0	10
4 - Supplies and Services	0	0	0	0	0
7 - Support Services	15	0	0	0	15
Net Expenditure	162	20	0	0	182

OPERATIONS & COMMERCIAL SERVICES

Ops & Commercial Services	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	272	11	0	0	283
2 - Premises	4	0	0	0	4
3 - Transport	0	0	0	0	0
4 - Supplies and Services	(15)	0	0	0	(15)
7 - Support Services	27	0	0	0	27
Net Expenditure	288	11	0	0	299

Fleet & Facilities	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	3,889	154	0	0	4,044
2 - Premises	288	0	0	0	288
3 - Transport	1,808	0	0	0	1,808
4 - Supplies and Services	714	0	0	0	714
5 - Third Party Payments	2	0	0	0	2
7 - Support Services	193	0	0	0	193
Total Expenditure	6,893	154	0	0	7,048
9 - Income	(5,403)	(12)	0	0	(5,415)
Net Expenditure	1,490	143	0	0	1,633

Environment Services	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	3,600	145	0	0	3,745
2 - Premises	2,009	0	0	0	2,009
3 - Transport	772	0	0	0	772
4 - Supplies and Services	255	0	0	0	255
7 - Support Services	284	0	0	0	284
8 - Capital Financing	36	0	0	0	36
Total Expenditure	6,955	145	0	0	7,100
9 - Income	(2,555)	(15)	0	0	(2,570)
Net Expenditure	4,400	130	0	0	4,530

Walton Estate & Bereavement	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	1,345	53	0	0	1,398
2 - Premises	496	0	0	0	496
3 - Transport	120	0	0	0	120
4 - Supplies and Services	329	0	0	0	329
5 - Third Party Payments	20	0	0	0	20
7 - Support Services	122	0	0	0	122
8 - Capital Financing	98	0	0	0	98
Total Expenditure	2,530	53	0	0	2,583
9 - Income	(3,717)	(110)	0	0	(3,827)
Net Expenditure	(1,187)	(57)	0	0	(1,244)

Waste Collection & Recycling Services	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	3,812	144	0	0	3,957
2 - Premises	34	0	0	0	34
3 - Transport	1,038	0	0	0	1,038
4 - Supplies and Services	326	0	0	0	326
5 - Third Party Payments	10,529	0	0	0	10,529
6 - Transfer Payments	0	0	0	0	0
7 - Support Services	202	0	0	0	202
8 - Capital Financing	0	0	0	0	0
Total Expenditure	15,941	144	0	0	16,086
9 - Income	(2,593)	(74)	0	0	(2,667)
Net Expenditure	13,349	70	0	0	13,418

BUILDING CONTROL SERVICES

Building Control Services	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	599	24	0	0	622
2 - Premises	(18)	0	0	0	(18)
3 - Transport	17	0	0	0	17
4 - Supplies and Services	15	0	0	0	15
6 - Transfer Payments	0	0	0	0	0
7 - Support Services	39	0	0	0	39
Total Expenditure	651	24	0	0	675
9 - Income	(734)	(22)	0	0	(756)
Net Expenditure	(83)	2	0	0	(81)

PUBLIC PROTECTION AND PREVENTION

Public Protection and Prevention	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	2,454	93	0	0	2,547
2 - Premises	44	0	0	0	44
3 - Transport	54	0	0	0	54
4 - Supplies and Services	322	0	0	0	322
5 - Third Party Payments	26	0	0	0	26
6 - Transfer Payments	(1)	0	0	0	(1)
7 - Support Services	127	0	0	0	127
Total Expenditure	3,027	93	0	0	3,120
9 - Income	(1,353)	(2)	0	0	(1,355)
Net Expenditure	1,674	92	0	0	1,766

Housing & Standing Options Services	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	692	29	0	0	720
2 - Premises	0	0	0	0	0
3 - Transport	23	0	0	0	23
4 - Supplies and Services	11	0	0	0	11
5 - Third Party Payments	3	0	0	0	3
6 - Transfer Payments	0	0	0	0	0
7 - Support Services	38	0	0	0	38
Total Expenditure	766	29	0	0	794
9 - Income	(91)	(1)	0	0	(92)
Net Expenditure	675	28	0	0	702

Growth

Growth

Through the Warrington & Co brand, ensures the delivery of the Council's economic growth framework "Warrington Means Business", including the approved Town Centre Masterplan.

Drives the economic growth of the Borough through urban regeneration, inward investment, jobs growth, place marketing and leadership of strategic skills needs, including the Skills Commission.

The Directorate has strategic responsibility for the delivery of the Town Deal, Levelling Up and the coordination of UK Shared Prosperity Funding.

Oversees the work of the joint venture Wire Regeneration focussed on the Southern Gateway to the Town Centre.

The Directorate works closely with neighbouring Local Authorities, the Cheshire & Warrington Local Enterprise Board (LEP) and is working in partnership with the Department for Levelling Up, Housing & Communities (DLHUC) and other Central Government Departments to deliver new homes and jobs in Warrington and across the sub-region.

Includes the Local Planning Authority through the Development Management Team and oversees all Council planning policy, including the delivery of the Local Plan and associated planning policies and Supplementary Planning Documents.

Commissions the delivery of the Council's arts & culture services through Culture Warrington. Delivers leisure, libraries and lifestyle services following the transfer of these services in-house from Livewire CIC.

Strategic responsibility for Housing in the Council and for the commissioning of housing delivery through Incrementum Housing. The directorate also provides and manages temporary accommodation for the Homelessness Service, as well as housing for Children's Services and Adult Social Care.

The Directorate has strategic and building maintenance responsibility for all Council owned land and property, including Warrington Market and Time Square.

Manages the Council's commercial property investment portfolio.

GROWTH	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000	2024/25 Gross Expenditure £'000	2024/25 Gross Income £'000
Executive Director	373	6	0	0	380	380	0
Planning Policy	403	13	0	0	415	415	0
Property & Estates Management	1,814	56	0	0	1,870	4,894	(3,024)
Development Services	558	29	0	0	586	586	0
Business Growth & Investment	219	7	0	0	226	226	0
Development Control	(363)	(6)	0	0	(369)	1,288	(1,657)
Strategic Partnerships & Commissioning	10,617	13	1,956	(3,500)	9,085	9,085	0
Grand Total	13,621	118	1,956	(3,500)	12,195	16,876	(4,681)

GROWTH

Executive Director	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	170	6	0	0	177
2 - Premises	1	0	0	0	1
4 - Supplies and Services	154	0	0	0	154
6 - Transfer Payments	0	0	0	0	0
7 - Support Services	48	0	0	0	48
Net Expenditure	373	6	0	0	380

Planning Policy	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	322	13	0	0	335
2 - Premises	4	0	0	0	4
3 - Transport	2	0	0	0	2
4 - Supplies and Services	24	0	0	0	24
7 - Support Services	50	0	0	0	50
Net Expenditure	403	13	0	0	415

Property & Estates Management	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	1,263	60	0	0	1,322
2 - Premises	3,005	0	0	0	3,005
3 - Transport	18	0	0	0	18
4 - Supplies and Services	224	0	0	0	224
5 - Third Party Payments	0	0	0	0	0
7 - Support Services	324	0	0	0	324
Total Expenditure	4,834	60	0	0	4,894
9 - Income	(3,020)	(3)	0	0	(3,024)
Net Expenditure	1,814	56	0	0	1,870

Development Services	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	134	29	0	0	163
2 - Premises	12	0	0	0	12
3 - Transport	4	0	0	0	4
4 - Supplies and Services	176	0	0	0	176
7 - Support Services	231	0	0	0	231
Net Expenditure	558	29	0	0	586

Business Growth & Investment	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	178	7	0	0	185
2 - Premises	1	0	0	0	1
3 - Transport	2	0	0	0	2
4 - Supplies and Services	16	0	0	0	16
7 - Support Services	23	0	0	0	23
Net Expenditure	219	7	0	0	226

Development Control	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	1,054	42	0	0	1,096
2 - Premises	15	0	0	0	15
3 - Transport	13	0	0	0	13
4 - Supplies and Services	88	0	0	0	88
7 - Support Services	77	0	0	0	77
Total Expenditure	1,246	42	0	0	1,288
9 - Income	(1,609)	(48)	0	0	(1,657)
Net Expenditure	(363)	(6)	0	0	(369)

Strategic Partnerships & Commissioning	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	315	13	0	0	327
2 - Premises	35	0	0	0	35
3 - Transport	0	0	0	0	0
4 - Supplies and Services	1,727	0	1,956	0	3,683
5 - Third Party Payments	8,465	0	0	(3,500)	4,965
7 - Support Services	75	0	0	0	75
Net Expenditure	10,617	13	1,956	(3,500)	9,085

Corporate Financing

Corporate Financing

Corporate Financing is the group of accounts that captures the services/roles that do not fall under a Service Directorate's responsibility. It also contains cross-cutting service areas that benefit the authority as a whole. These budgets are kept separate, to prevent changes having a direct impact on other Service's budgets. It can be broken down into five distinct areas: -

Corporate Expenses - This is a range of accounts that are not Directorate-specific, however, they do need to be separately monitored. These include the budgets for the Concessionary Travel scheme, Corporate Fees & Subscriptions and Benefits Payments, plus a number of other corporate schemes, such as salary sacrifices and corporate savings initiatives.

Contingencies – This is where Council-wide initiatives that may provide contingent funding or alternatively Council wide savings, which may have been delayed or deferred via the MTFP process, are held. In addition, the funding for pressures identified during the budget process is also held here, subject to business cases being approved by the Cabinet, before being released back to the individual service areas e.g. the budget for the Pay Award is held here until the final figure is confirmed. COVID-19 financial activity relating to business grants etc. are also held here.

Capital Financing - Reflects the authority's treasury management transactions including interest payments, interest received on investments, and also costs in relation to debt management.

Corporate Property – contains the property portfolio held by the Council, including Industrial Units, Commercial Property, Garage Sites and miscellaneous landholdings. It also includes the properties acquired by the Council that are held for investment and economic regeneration purposes and that are managed on a fully commercial basis. This includes the full costs of holding these properties, and any income generated from the Council's interests.

Energy Schemes - This area of the budget includes the Authority's interests in energy schemes held within the Council's wider commercial portfolio.

CORPORATE FINANCING	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000	2024/25 Gross Expenditure £'000	2024/25 Gross Income £'000
Corporate Expenses	5,705	15	900	0	6,620	40,423	(33,803)
Contingencies	5,676	0	0	(4,020)	1,656	1,656	0
Capital Financing	6,474	0	8,486	(4,000)	10,960	40,158	(29,198)
Corporate Property	(12,844)	(129)	0	0	(12,973)	5,660	(18,633)
Energy Schemes	47	0	0	0	47	77	(30)
Grand Total	5,058	(114)	9,386	(8,020)	6,310	87,974	(81,665)

CORPORATE FINANCING

Corporate Expenses	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	469	15	0	0	484
2 - Premises	112	0	0	0	112
3 - Transport	3,788	0	0	0	3,788
4 - Supplies and Services	140	0	0	0	140
5 - Third Party Payments	181	0	0	0	181
6 - Transfer Payments	33,018	0	0	0	33,018
7 - Support Services	1,800	0	0	0	1,800
8 - Capital Financing	0	0	900	0	900
Total Expenditure	39,508	15	900	0	40,423
9 - Income	(33,803)	(0)	0	0	(33,803)
Net Expenditure	5,705	15	900	0	6,620

Contingencies	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	0	0	0	0	0
2 - Premises	5,291	0	0	(4,000)	1,291
4 - Supplies and Services	118	0	0	(20)	98
5 - Third Party Payments	266	0	0	0	266
6 - Transfer Payments	0	0	0	0	0
7 - Support Services	1	0	0	0	1
Net Expenditure	5,676	0	0	(4,020)	1,656

Capital Financing	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	2	0	0	0	2
3 - Transport	0	0	0	0	0
4 - Supplies and Services	714	0	0	0	714
7 - Support Services	282	0	0	0	282
8 - Capital Financing	33,767	0	8,486	(3,093)	39,160
Total Expenditure	34,765	0	8,486	(3,093)	40,158
9 - Income	(28,291)	0	0	(907)	(29,198)
Net Expenditure	6,474	0	8,486	(4,000)	10,960

Corporate Property	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	0	0	0	0	0
2 - Premises	628	0	0	0	628
3 - Transport	0	0	0	0	0
4 - Supplies and Services	(1,191)	0	0	0	(1,191)
5 - Third Party Payments	0	0	0	0	0
7 - Support Services	417	0	0	0	417
8 - Capital Financing	5,806	0	0	0	5,806
Total Expenditure	5,660	0	0	0	5,660
9 - Income	(18,504)	(129)	0	0	(18,633)
Net Expenditure	(12,844)	(129)	0	0	(12,973)

Energy Schemes	2023/24 Budget £'000	Inflation £'000	Pressures £'000	Savings £'000	2024/25 Budget £'000
1 - Employees	75	0	0	0	75
2 - Premises	2	0	0	0	2
Total Expenditure	77	0	0	0	77
9 - Income	(30)	0	0	0	(30)
Net Expenditure	47	0	0	0	47

Capital Programme

Capital Programme – Directorate Budgets

Capital Programme Directorate Budgets	2024/25 £m	2025/26 £m	2026/27 £m	Total £m
Families & Wellbeing	27.382	2.466	-	29.848
Corporate Services	3.056	1.366	0.150	4.572
Environment & Transport	109.640	42.038	13.746	165.424
Growth	17.489	2.330	-	19.819
Invest to Save Program	101.345	81.950	77.861	261.156
TOTAL - Capital Spending Plans	258.912	130.150	91.757	480.819

Capital Programme – Funding

Capital Programme Funding	2024/25 £m	2025/26 £m	2026/27 £m	Total £m
Unsupported Borrowing - Corporate	78.087	19.334	11.874	109.295
Unsupported Borrowing - Invest to Save	101.345	81.950	77.861	261.156
Capital Grants & Reserves	71.836	26.298	-	98.134
Capital Receipts	3.183	-	-	3.183
External Funding	4.461	2.568	2.022	9.051
TOTAL - Capital Funding Plans	258.912	130.150	91.757	480.819

Capital Programme – Directorate Analysis

CORPORATE SERVICES - CAPITAL PROGRAMME

Project Description	2024/25 £m	2025/26 £m	2026/27 £m	Total £m
Finance				
Corporate Redundancy Costs	1.000	-	-	1.000
Torus Solar PV Scheme	0.196	-	-	0.196
Walton Hall Decarbonisation Scheme	0.033	-	-	0.033
Total Finance	1.229	-	-	1.229
Customer and Business Transformation				
IT Rolling Hardware Replacement Program	0.943	0.905	-	1.848
IT 5yr Rolling Infrastructure Replacement Program	0.884	0.461	0.150	1.495
Total Customer and Business Transformation	1.827	1.366	0.150	3.343
TOTAL CORPORATE SERVICES	3.056	1.366	0.150	4.572

Capital Programme – Directorate Analysis

FAMILIES & WELLBEING - CAPITAL PROGRAMME

Project Description	2024/25 £m	2025/26 £m	2026/27 £m	Total £m
Adult Social Care				
Supported Housing Project	0.222	-	-	0.222
Digital Call Units for CareCall	0.369	0.166	-	0.535
Total Adult Social Care	0.591	0.166	-	0.757
Education and Early Help				
Grappenhall Heyes Refurbishment S106	0.010	-	-	0.010
The Cobbs Infant - Electrics	0.010	-	-	0.010
Culcheth Primary - Boiler Works	0.010	-	-	0.010
Barrowhall Additional Primary Places	0.429	0.010	-	0.439
Christ Church - S106	0.116	-	-	0.116
Great Sankey Primary Places S106	1.700	0.100	-	1.800
Chapelford Additional Primary Places	0.350	-	-	0.350
Bewsey Lodge - Various works	0.160	-	-	0.160
Primary School Additional Places	3.000	-	-	3.000
Primary Schools Maintenance Programme	1.200	-	-	1.200
Lymm High School - Performance Arts Building	0.186	-	-	0.186
Penketh High School Rebuild	1.426	1.000	-	2.426
Secondary School Additional Places	6.000	-	-	6.000
ASD - Clearing of grounds	0.330	0.010	-	0.340
Peace Centre Post 16/19 Education & ASC Provision	8.538	1.080	-	9.618
Woolston Learning Village - Exit to site	0.060	-	-	0.060
Woolston Brook - Various Works	0.400	-	-	0.400
Greenlane - Flat Roof	0.240	-	-	0.240
SEND - Cardinal Newman	0.789	0.100	-	0.889
SEND - Woolston Learning Village	0.017	-	-	0.017
SEND - Early Years	0.010	-	-	0.010
SEND - Woolston Brook Refurb	0.140	-	-	0.140
SEND - Bewsey Lodge DP	0.090	-	-	0.090
SEND - Woolston Learning Village	0.100	-	-	0.100
SEND - Kassia Delenty Drive	1.000	-	-	1.000
SEND - Dallam	0.100	-	-	0.100
SEND - Meadowside	0.040	-	-	0.040
SEND - Woolston Community	0.240	-	-	0.240
Children Centres Works	0.100	-	-	0.100
Total Education and Early Help	26.791	2.300	-	29.091
TOTAL FAMILIES & WELLBEING	27.382	2.466	-	29.848

Capital Programme – Directorate Analysis

ENVIRONMENT & TRANSPORT – CAPITAL PROGRAMME

Project Description	2024/25 £m	2025/26 £m	2026/27 £m	Total £m
Environment and Transport				
Capitalisation of Potholes	0.500	0.500	1.000	2.000
Chapelford Highways Works (commuted sum)	0.113	-	-	0.113
Penketh/Whittle Brook Flood Risk Management (FRM)	0.353	-	-	0.353
Knutsford Road Highway Drainage	0.047	-	-	0.047
Higham Avenue Pump Station Replacement	0.003	-	-	0.003
Pepper Street Reconstruction	0.375	-	-	0.375
Reddish Lane Flood Risk Management (FRM)	0.035	-	-	0.035
Quick Wins Environment Agency Schemes	0.062	-	-	0.062
Highways Investment Strategy	3.000	3.000	2.880	8.880
Falcondale Road Flood Risk Management (FRM)	0.060	-	-	0.060
Grant Close Flood Risk Management (FRM)	0.030	-	-	0.030
Woolston Park Flood Risk Management (FRM)	0.105	-	-	0.105
Network North Resurfacing	0.507	-	-	0.507
Bus Service Improvement Plan - Bus Priority Measures	8.450	1.500	-	9.950
Centre Park Link	0.270	-	-	0.270
Warrington West Station	0.100	-	-	0.100
ITB Smaller LST Scheme	0.323	-	-	0.323
Multi-modal Model	0.036	-	-	0.036
Levelling Up Fund - Transport Match Funding	15.250	15.250	-	30.500
Omega to Burtonwood Accessibility Improvements	0.050	-	-	0.050
Chester Road Cycle Route	0.085	-	-	0.085
LCWIP Network Delivery	8.500	8.300	-	16.800
Victoria Park Improvement	0.332	-	-	0.332
Sankey Valley Park Improvement	0.005	-	-	0.005
Warrington Allotments Improvement Programme	0.011	-	-	0.011
Alexander Park Developments Phase 1 - Play Area Phase 2 - Pavilion	0.016	-	-	0.016
Westy Park - G J Greenalls	0.004	-	-	0.004
Oakwood Avenue Park Refurbishment	0.071	-	-	0.071

**ENVIRONMENT & TRANSPORT - CAPITAL
PROGRAMME (continued)**

Project Description	2024/25 £m	2025/26 £m	2026/27 £m	Total £m
Environment and Transport				
Longbarn Park Refurbishment	0.007	-	-	0.007
Lymm Dam Site Infrastructure Refurbishment	0.015	-	-	0.015
Shaw Street Recreation Ground Uplift	0.038	-	-	0.038
Culcheth Village Green Play Area Uplift	0.033	-	-	0.033
Birchwood Forest Park Ranger & Sports Changing Building Refurbishment	0.012	-	-	0.012
Risley Moss Tower Plus	0.200	-	-	0.200
Old Hall Park Refurbishment	0.027	-	-	0.027
Rixton Clay Pits Footpath Upgrade PROW to PFA	0.028	-	-	0.028
Playground Projects	0.704	-	-	0.704
Western Link Blight Claims	3.462	3.424	-	6.886
Western Link Preconstruction *	5.212	5.629	9.866	20.707
Omega Local Highways Phase 1	0.270	-	-	0.270
Omega Local Highways Phase 2A	0.050	-	-	0.050
Omega Local Highways Phase 2B	0.350	-	-	0.350
Omega Local Highways Phase 3	2.084	3.602	-	5.686
Victoria Park 3G Pitch	0.126	-	-	0.126
Zero Emission Bus Regional Area (ZEBRA)	41.245	-	-	41.245
Travellers transit site	1.914	-	-	1.914
Depot Amalgamation *	12.084	-	-	12.084
Replacement of Lymm Church Wall	0.270	-	-	0.270
Sankey Street Gateway (WTD)	0.719	0.700	-	1.419
Accessibility Improvements (WTD)	0.106	0.088	-	0.194
Wayfinding Improvements (WTD)	0.047	0.045	-	0.092
Kingsway Bridge Area Improvements (WTD)	0.687	-	-	0.687
Bewsey Road - Sankey Way to Town Centre (WTD)	0.197	-	-	0.197
Wilderspool Causeway Bus Priority Corridor (WTD)	0.912	-	-	0.912
Cardinal Newman 3G Pitch (WTD)	0.148	-	-	0.148
TOTAL ENVIRONMENT & TRANSPORT	109.640	42.038	13.746	165.424

* Subject to full Business Case

Capital Programme – Directorate Analysis

GROWTH - CAPITAL PROGRAMME

Project Description	2024/25 £m	2025/26 £m	2026/27 £m	Total £m
Growth				
Town Hall & Annex Water Mains Replacement	0.104	-	-	0.104
Town Hall Electric Mains & Sub Station	1.139	-	-	1.139
Birchwood Park Modernisation & Improvements	5.189	-	-	5.189
Fiddlers Ferry Yacht Haven Refurbishment	0.220	-	-	0.220
Hood Manor Local Centre Roof Repair	0.355	-	-	0.355
Specialist Housing Programme - Children's Complex Needs Hub	0.541	-	-	0.541
Specialist Housing Programme - Children's 4 Bed Care Home	0.899	-	-	0.899

Project Description	2024/25 £m	2025/26 £m	2026/27 £m	Total £m
Growth				
Single Homeless Accommodation - Longshaw Street and Troutbeck Avenue	2.472	-	-	2.472
Specialist Housing Programme - Lodge Lane	1.750	-	-	1.750
Warrington Public Libraries Improvement Programme	0.070	-	-	0.070
Birchwood Leisure and Library Hub	0.065	-	-	0.065
Health & Wellbeing Hub (WTD)	0.094	-	-	0.094
Advanced Construction & Civil Engineering Centre (WTD)	0.645	-	-	0.645
Digital Enterprise Hub (WTD)	2.001	0.050	-	2.051
Pyramid Remastered (WTD)	1.900	2.239	-	4.139
Programme Management (WTD)	0.045	0.041	-	0.086
TOTAL GROWTH	17.489	2.330	-	19.819

INVEST TO SAVE - CAPITAL PROGRAMME

Project Description	2024/25 £m	2025/26 £m	2026/27 £m	Total £m
Corporate Services				
Loans to Housing Associations	77.000	77.000	77.861	231.861
Loan to Local Enterprise Partnership	7.500	-	-	7.500
Total Corporate Services	84.500	77.000	77.861	239.361
Environment & Transport				
Street Lighting Energy, Carbon & Asset Improvement	0.550	4.950	-	5.500
Total Environment & Transport	0.550	4.950	-	5.500
Growth				
Housing Companies *	16.295	-	-	16.295
Total Growth	16.295	-	-	16.295
TOTAL INVEST TO SAVE	101.345	81.950	77.861	261.156

* Future schemes are subject to full Business Case & Cabinet approval

TOTAL CAPITAL PROGRAMME	258.912	130.150	91.757	480.819
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